

# Roularta Media Group



## Results S1/2011

*18 August 2011*

ROU  
LISTED  
NYSE  
EURONEXT  


**Rik De Nolf**  
*Chief Executive Officer*

**Jan Staelens**  
*Chief Financial Officer*

# Roularta Media Group



## Results S1/2011

*18 August 2011*

*The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union.  
All comparisons are made relative to the figures of the half year of 2010.*

*This document contains forward-looking information that involves risks and uncertainties. Readers are cautioned that forward-looking statements include known and unknown risks and are subject to significant business, economic and competitive uncertainties and contingencies.  
Roularta Media Group, nor any other person, assumes any responsibility for the accuracy of these forward-looking statements. The company undertakes no obligation to publicly update any forward-looking statements.*

**ROU**  
LISTED  
NYSE  
EURONEXT  


**Rik De Nolf**  
*Chief Executive Officer*

**Jan Staelens**  
*Chief Financial Officer*

# Rik De Nolf

*Chief Executive Officer*

- **Highlights**
- Business review
- Financials
- Key challenges & Outlook



# HIGHLIGHTS S1/2011

(in million euros)

INCOME STATEMENT	S1/2010	S1/2011	Difference	Trend
<b>Sales</b>	<b>361,7</b>	<b>374,2</b>	<b>+ 12,5</b>	<b>+ 3,4 %</b>
<b>Adjusted Sales (*)</b>	<b>361,7</b>	<b>371,0</b>	<b>+ 9,3</b>	<b>+ 2,6 %</b>
<b>EBITDA</b>	<b>37,7</b>	<b>36,3</b>	<b>- 1,4</b>	<b>- 3,6 %</b>
<i>EBITDA margin</i>	10,4 %	9,7 %		
<b>REBITDA</b>	<b>39,9</b>	<b>38,1</b>	<b>- 1,8</b>	<b>- 4,4 %</b>
<i>REBITDA margin</i>	11,0 %	10,2 %		
<b>EBIT</b>	<b>27,2</b>	<b>26,9</b>	<b>- 0,3</b>	<b>- 1,1 %</b>
<i>EBIT margin</i>	7,5 %	7,2 %		
<b>REBIT</b>	<b>29,8</b>	<b>30,0</b>	<b>- 0,2</b>	<b>+ 0,6%</b>
<i>REBIT margin</i>	8,2 %	8,0 %		

(\*) Adjusted sales = like-for-like, i.e. adjusted for changes in the consolidation scope

- Highlights
- **Business review**
- Financials
- Key challenges & Outlook



# Strategy and persistency delivers a good performance

## STRATEGY

a persistent focus on brands with the highest quality of execution  
(content & printing), innovation (internet, i-phone, i-pad...) and diversification  
combined with cost-and multimedia awareness, flexibility, to deliver excellent results.



## BELGIUM

1. 2011 = recovering market in Q1, slower in Q2 due to overall economic situation and uncertainty (*Japan, Stock Crisis, US crisis, ...*)
2. Free Press : strong growth in RRS (*Roularta Recruitment Services*)
3. New activities
4. Internet growth consistent
5. iPhone, iPad, new internetsite “Knack”
6. New customers in printing business, Roularta Printing growth = 10%
7. Vmma : higher costs : new programming, higher costs for foreign movies

# Strategy and persistency delivers a good performance

## FRANCE

1. Strong performances of the News and Lifestyle magazines, less the economic magazines
2. Horizontal integration: acquisition of the cultural website “Ulike” to be integrated in “L’Express.fr”
3. Strong growth in internet business

## EMERGING MARKETS:

1. Nearly signs of break-even



# Strategy and persistency delivers a good performance

## AUDIOVISUAL

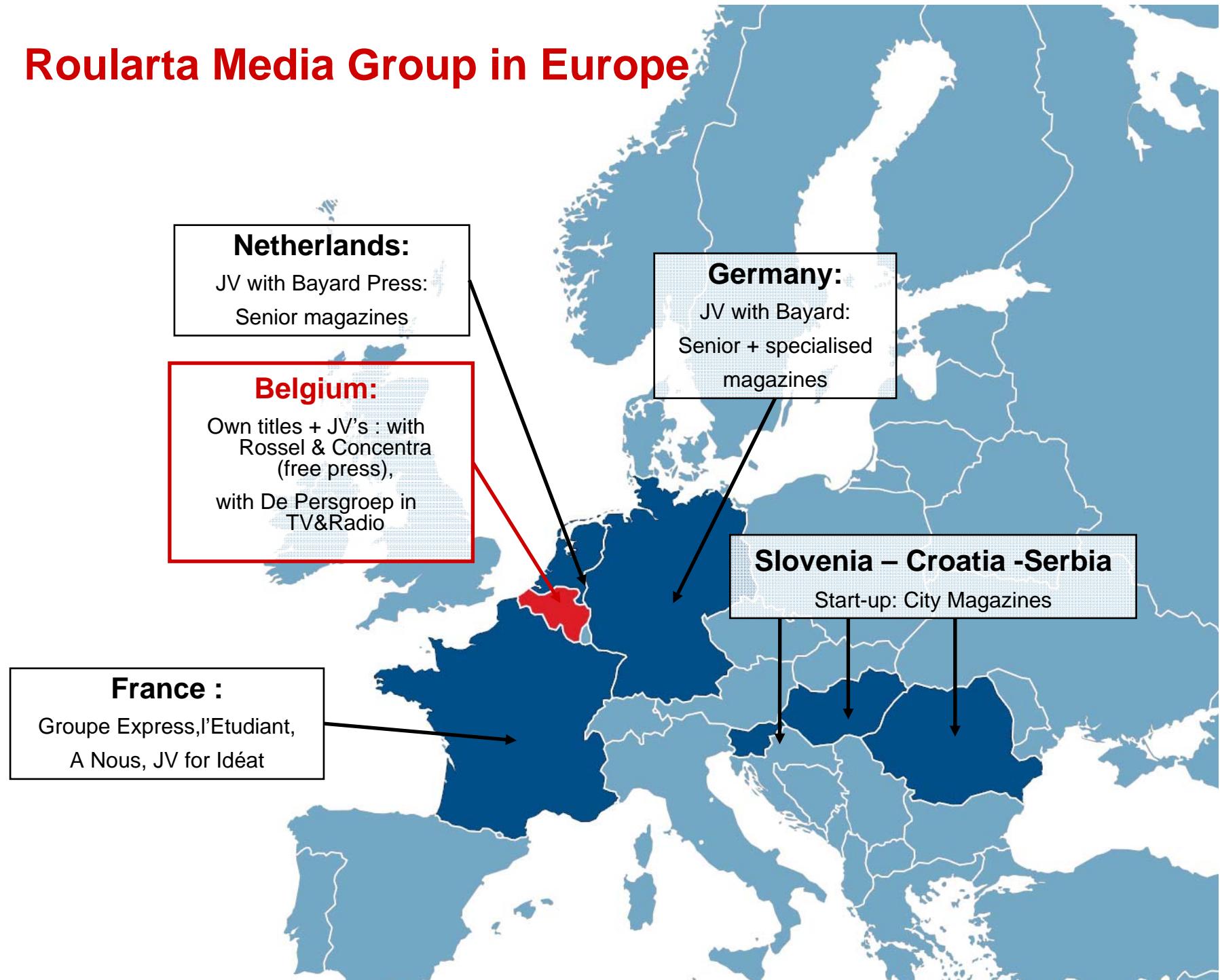
1. Strong year 2011 in advertising and programming
2. Strategy of better programming (Studio A)
3. Acquisition of Vitaya, new programming 2nd semester 2011



# Jan Staelens

*Chief Financial Officer*

# Roularta Media Group in Europe



- Highlights
- Business review
- **Financials**
- Key challenges & Outlook



# Consolidated Key Figures (in '000 EUR)

INCOME STATEMENT	S1/2010	S1/2011	Trend
<b>Sales</b>	<b>361.725</b>	<b>374.160</b>	<b>+ 3,4 %</b>
<b>Corrected Sales</b>	<b>361.725</b>	<b>371.019</b>	<b>+ 2,6 %</b>
<b>EBITDA</b>	<b>37.688</b>	<b>36.333</b>	<b>- 3,6 %</b>
<i>EBITDA margin</i>	10,4 %	9,7 %	
<b>REBITDA</b>	<b>39.853</b>	<b>38.083</b>	<b>- 4,4 %</b>
<i>REBITDA margin</i>	11,0 %	10,2 %	
<b>EBIT</b>	<b>27.204</b>	<b>26.915</b>	<b>- 1,1 %</b>
<i>EBIT margin</i>	7,5 %	7,2 %	
<b>REBIT</b>	<b>29.842</b>	<b>30.033</b>	<b>+ 0,6%</b>
<i>REBIT margin</i>	8,2 %	8,0 %	
Financial Result	- 1.026	- 2.505	+ 144,2 %
<b>Operating Result before taxes</b>	<b>26.178</b>	<b>24.410</b>	<b>- 6,8 %</b>
<b>Current Operating Result before taxes</b>	<b>28.816</b>	<b>27.528</b>	<b>- 4,5 %</b>
Income taxes	- 10.616	- 9.814	- 7,6 %
Share in the profit of the companies with equity method	- 58	- 55	
<b>Net Result</b>	<b>15.504</b>	<b>14.541</b>	<b>- 6,2 %</b>
Minority interest	388	278	
<b>Attributable to the GROUP</b>	<b>15.116</b>	<b>14.263</b>	<b>- 5,6 %</b>
<i>Net profit attributable to the GROUP – margin</i>	4,2 %	3,8 %	
<b>Current Net Result of the consolidated companies</b>	<b>18.065</b>	<b>17.497</b>	<b>- 3,1 %</b>
<i>Current net profit of the consolidated companies – margin</i>	5,0 %	4,7%	

# Consolidated Key Figures (in '000 EUR)

Roularta  
Media Group

BALANCE SHEET	31/12/10	30/06/11	Trend
<b>Non current assets</b>	633.114	627.839	- 0,8 %
<b>Current assets</b>	299.518	298.814	- 0,2 %
<b>Balance sheet total assets</b>	<b>932.632</b>	<b>926.653</b>	<b>- 0,6 %</b>
<b>Equity – Group's share</b>	345.072	354.555	+ 2,7 %
<b>Equity – Minority interests</b>	13.745	12.764	- 7,1 %
<b>Liabilities</b>	573.815	559.334	- 2,5 %
<b>Balance sheet total liabilities</b>	<b>932.632</b>	<b>926.653</b>	<b>- 0,6 %</b>
<b>Liquidity</b>	1,0	1,0	+ 0,0 %
<b>Solvency</b>	38,5 %	39,6 %	+ 2,9 %
<b>Net financial debt</b>	111.402	99.709	- 10,5 %
<b>Gearing</b>	31,0 %	27,1 %	- 12,6 %





## Restructuring- and non-recurring costs S1/2011

<b>Restructuring costs</b>		<b>1.805</b>
Severance pay	France	715
	Belgium	990
	Other (The Netherlands)	100
<b>Costs for potential acquisitions</b>		<b>786</b>
<b>Plus-value sale building VTV</b>		<b>- 841</b>
		<b>Effect on EBITDA</b>
		<b>1.750</b>
<b>Restructuring costs as provision</b>		<b>3</b>
Severance pay	France	331
	Belgium	- 328
<b>Exceptional provision for legal dispute Studio Press</b>		<b>1.255</b>
<b>Impairment titles</b>		<b>110</b>
		<b>Effect on EBIT</b>
		<b>3.118</b>
<b>Tax effect</b>		<b>- 162</b>
		<b>Effect on net result</b>
		<b>2.956</b>

## Consolidated Key Figures per Division (in '000 EUR)

	PRINTED MEDIA			AUDIOVISUAL MEDIA		
INCOME STATEMENT	S1/2010	S1/2011	Trend	S1/2010	S1/2011	Trend
<b>Sales</b>	<b>278.308</b>	<b>285.812</b>	<b>+ 2,7%</b>	<b>85.208</b>	<b>90.697</b>	<b>+ 6,4%</b>
<b>Corrected Sales</b>	<b>278.308</b>	<b>285.077</b>	<b>+ 2,4%</b>	<b>85.208</b>	<b>88.276</b>	<b>+ 3,6%</b>
<b>EBITDA</b>	<b>17.974</b>	<b>16.415</b>	<b>- 8,7%</b>	<b>19.714</b>	<b>19.918</b>	<b>+ 1,0%</b>
EBITDA margin	6,5%	5,7%		23,1%	22,0%	
<b>REBITDA</b>	<b>20.871</b>	<b>18.516</b>	<b>- 11,3%</b>	<b>18.982</b>	<b>19.567</b>	<b>+ 3,1%</b>
REBITDA margin	7,5%	6,5%		22,3%	21,6%	
<b>EBIT</b>	<b>10.332</b>	<b>9.543</b>	<b>- 7,6%</b>	<b>16.872</b>	<b>17.372</b>	<b>+ 3,0%</b>
EBIT margin	3,7%	3,3%		19,8%	19,2%	
<b>REBIT</b>	<b>13.702</b>	<b>13.012</b>	<b>- 5,0%</b>	<b>16.140</b>	<b>17.021</b>	<b>+ 5,5%</b>
REBIT margin	4,9%	4,6%		18,9%	18,8%	
Financial Result	- 686	- 2.155	+ 214,1%	- 340	- 350	+ 2,9%
<b>Operating Result before taxes</b>	<b>9.646</b>	<b>7.388</b>	<b>- 23,4%</b>	<b>16.532</b>	<b>17.022</b>	<b>+ 3,0%</b>
<b>Current Operating Result before taxes</b>	<b>13.016</b>	<b>10.857</b>	<b>- 16,6%</b>	<b>15.800</b>	<b>16.671</b>	<b>+ 5,5%</b>
Income taxes	- 5.235	- 4.318	- 17,5%	- 5.381	- 5.496	+ 2,1%
Share in the profit of companies with equity method	- 58	- 55		0	0	
<b>Net Result</b>	<b>4.353</b>	<b>3.015</b>	<b>- 30,7%</b>	<b>11.151</b>	<b>11.526</b>	<b>+ 3,4%</b>
Minority interest	397	179		- 9	99	
<b>Attributable to the GROUP</b>	<b>3.956</b>	<b>2.836</b>	<b>- 28,3%</b>	<b>11.160</b>	<b>11.427</b>	<b>+ 2,4%</b>
Net profit attributable to the GROUP – margin	1,4%	1,0%		13,1%	12,6%	
<b>Current Net Result</b>	<b>7.397</b>	<b>6.131</b>	<b>- 17,1%</b>	<b>10.668</b>	<b>11.366</b>	<b>+ 6,5%</b>
Current net result – margin	2,7%	2,1%		12,5%	12,5%	

# S1/2011 – Breakdown Divisions *(in '000 EUR)*

Roularta  
Media Group

	PRINT	AUDIOVISUAL
% of Sales	75,9%	24,1%
% of REBITDA	48,6%	51,4%
% of REBIT	43,3%	56,7%
% of Current Net Result	35,0%	65,0%



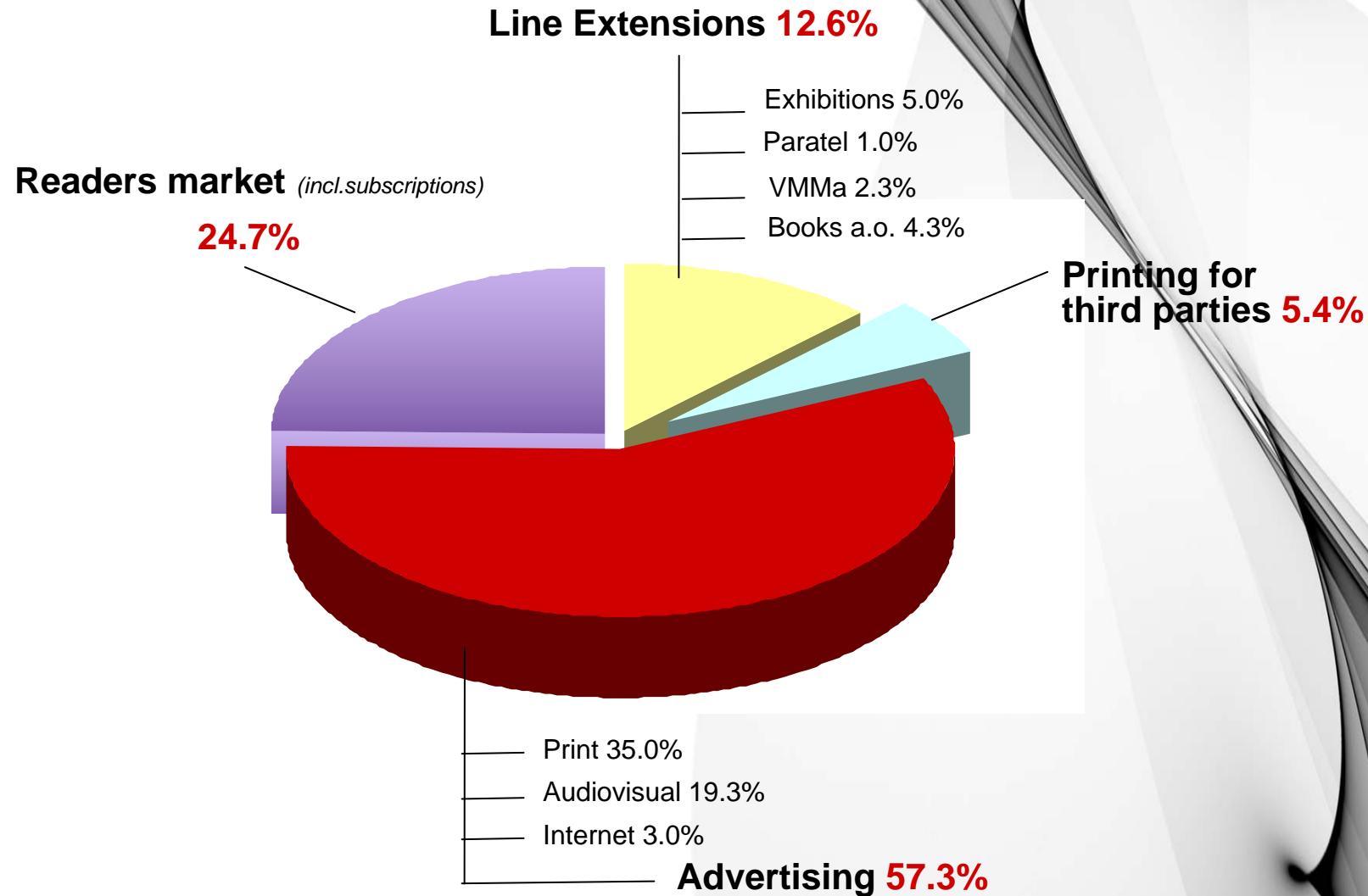
# Sales S1/2011 – Breakdown (in '000 EUR)

Roularta  
Media Group

	S1/2010	S1/2011	Difference	Trend
Advertising	206.307	212.710	+ 6.403	+ 3,1%
Readers market (incl.subscriptions)	90.517	91.508	+ 991	+ 1,1%
Printing for third parties	17.138	20.068	+ 2.930	+ 17,1%
Line Extensions & others	47.763	46.733	- 1.030	- 2,2%
<b>Corrected Sales</b>	<b>361.725</b>	<b>371.019</b>	<b>+ 9.294</b>	<b>+ 2,6%</b>
<i>Changes in perimeter</i>		+ 3.141	+ 3.141	
<b>Consolidated Sales</b>	<b>361.725</b>	<b>374.160</b>	<b>12.435</b>	<b>+ 3,4%</b>



## Sales S1/2011 – Breakdown *(in '000 EUR)*



# Consolidated Key Figures per quarter *(in '000 EUR)*

INCOME STATEMENT	Q1/2011	% on S1	Q2/2011	% on S1	S1/2011
<b>SALES</b>	<b>187.402</b>	50,1%	<b>186.758</b>	49,9%	<b>374.160</b>
<b>EBITDA</b>	<b>14.395</b>	39,6%	<b>21.938</b>	60,4%	<b>36.333</b>
<i>EBITDA margin</i>	7,7%		11,7%		9,7%
<b>REBITDA</b>	<b>14.545</b>	38,2%	<b>23.538</b>	61,8%	<b>38.083</b>
<i>REBITDA margin</i>	7,8%		12,6%		10,2%
<b>EBIT</b>	<b>10.860</b>	40,3%	<b>16.055</b>	59,7%	<b>26.915</b>
<i>EBIT margin</i>	5,8%		8,6%		7,2%
<b>REBIT</b>	<b>11.017</b>	36,7%	<b>19.016</b>	63,3%	<b>30.033</b>
<i>REBIT margin</i>	5,9%		10,2%		8,0%

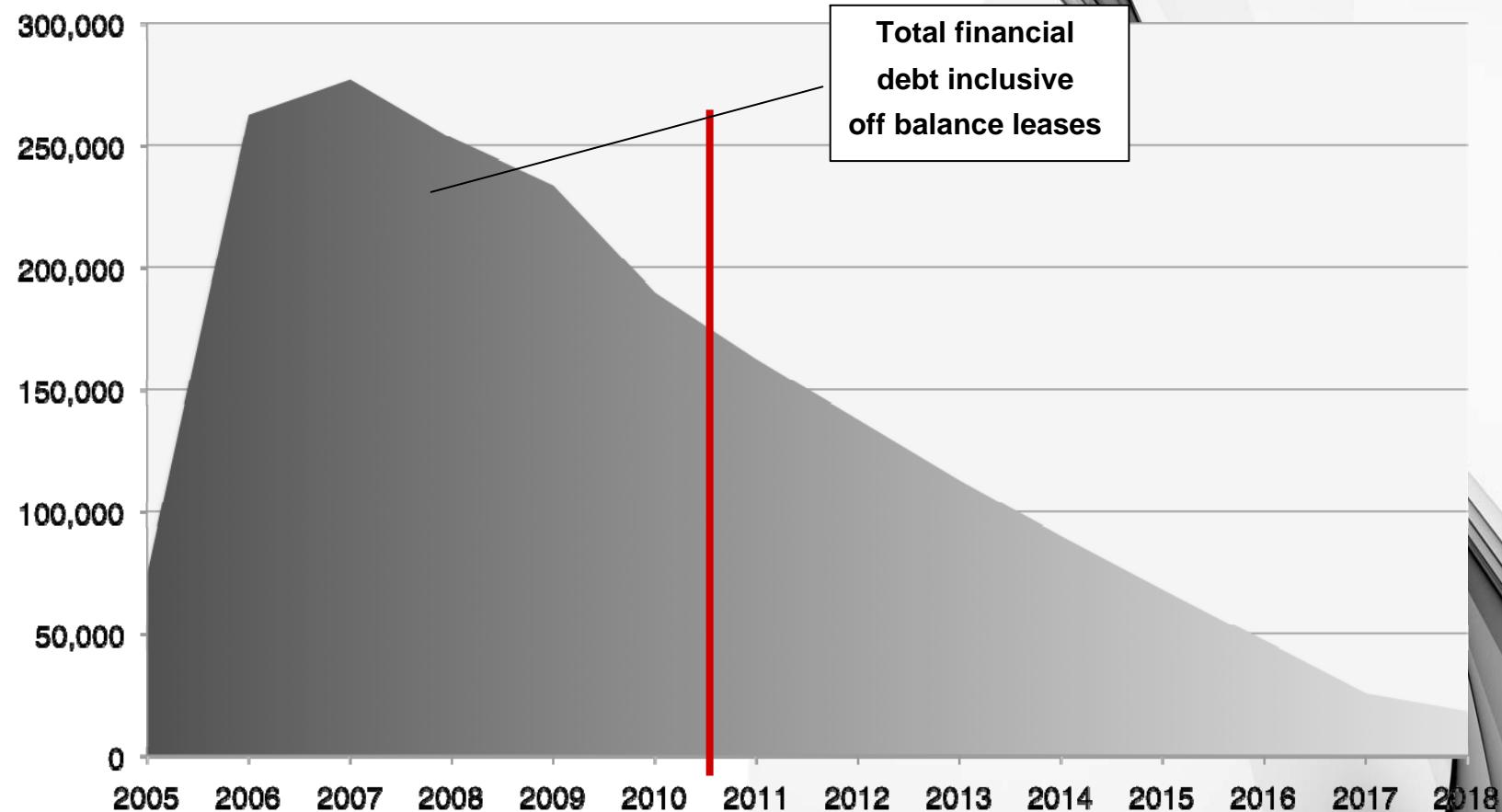
# Consolidated Key Figures per Division per quarter (in '000 EUR)

INCOME STATEMENT	PRINTED MEDIA					AUDIOVISUAL MEDIA				
	Q1/2011	% on S1	Q2/2011	% on S1	S1/2011	Q1/2011	% on S1	Q2/2011	% on S1	S1/2011
<b>SALES</b>	<b>145.950</b>	51,1%	<b>139.862</b>	48,9%	<b>285.812</b>	<b>42.633</b>	47,0%	<b>48.064</b>	53,0%	<b>90.697</b>
<b>EBITDA</b>	<b>6.811</b>	41,5%	<b>9.604</b>	58,5%	<b>16.415</b>	<b>7.584</b>	38,1%	<b>12.334</b>	61,9%	<b>19.918</b>
<i>EBITDA margin</i>	4,7%		6,9%		5,7%	17,8%		25,7%		22,0%
<b>REBITDA</b>	<b>7.906</b>	42,7%	<b>10.610</b>	57,3%	<b>18.516</b>	<b>6.639</b>	33,9%	<b>12.928</b>	66,1%	<b>19.567</b>
<i>REBITDA margin</i>	5,4%		7,6%		6,5%	15,6%		26,9%		21,6%
<b>EBIT</b>	<b>4.618</b>	48,4%	<b>4.925</b>	51,6%	<b>9.543</b>	<b>6.242</b>	35,9%	<b>11.130</b>	64,1%	<b>17.372</b>
<i>EBIT margin</i>	3,2%		3,5%		3,3%	14,6%		23,2%		19,2%
<b>REBIT</b>	<b>5.720</b>	44,0%	<b>7.292</b>	56,0%	<b>13.012</b>	<b>5.297</b>	31,1%	<b>11.724</b>	68,9%	<b>17.021</b>
<i>REBIT margin</i>	3,9%		5,2%		4,6%	12,4%		24,4%		18,8%

## Debt Management sensitivity analysis (in '000 EUR)

### Evolution Financial Debt

Financial Debt = Loans + Off Balance Lease (\*)



(\*) after refinancing of bullet loan in 2014: 40 mio EUR

## Bank Covenants *(in '000 EUR)*

Covenants	EBITDA
<b>Leverage</b> (Net Financial Debt / EBITDA) < 3.00	1,19
<b>Interest Coverage Ratio</b> (EBITDA / interests) > 4,00	8,22
<b>Fixed Charge Coverage Ratio</b> > 2.00	3,08
<b>Equity</b> (in '000 EUR, min. 280.000)	379.757
<b>Gearing</b> (Net Financial Debt/Equity) < 80%	24,0%
<b>Solvency</b> (Equity/Balance sheet total) min. 25.0%	41,0%



# CAPEX S1/2011 *(in 'mln EUR)*

	CAPEX
On Balance (*) :	
- New acquisitions (Ulike & Twice Entert.)	1,6
- Software	2,3
- Buildings	1,4
- Machines & equipment	<u>1,7</u>
	7,0
Off Balance	
- Printing Press & IT equipment	9,5
(*) of which VMMa 1,5, RMG 1,0	
<b>TOTAL</b>	<b>16,5</b>



# Roularta Media Group Internet

Roularta  
Media Group

## UNIQUE VISITORS WEBSITES (in million visitors)

### Belgium

	<b>30/06/11</b>	<i>trend</i>	<b>2010</b>	<i>trend</i>	<b>2009</b>	<i>trend</i>	<b>2008</b>
Roularta media online	<b>2,2</b>	+ 4,1%	2,1	+ 18,3%	1,8	+ 30,3%	1,4
News	<b>0,8</b>	+ 12,6%	0,7	+ 29,9%	0,6	+ 0,3%	0,6
Business	<b>0,9</b>	+ 5,6%	0,8	+ 22,7%	0,7	- 1,0%	0,7
Lifestyle	<b>0,2</b>	- 38,6%	0,4	+ 54,7%	0,3	+ 121,1%	0,1

### France

	<b>30/06/11</b>	<i>trend</i>	<b>2010</b>	<i>trend</i>	<b>2009</b>	<i>trend</i>	<b>2008</b>
L'Express.fr	<b>5,2</b>	+ 23,7%	4,2	+ 12,5%	3,7	+ 117,7%	1,7
Décoration (Cotemaison.fr)	<b>0,8</b>	+ 3,9%	0,7	+ 12,2%	0,7	+ 59,5%	0,4
L'Etudiant	<b>2,0</b>	+ 54,4%	1,3	+ 11,5%	1,2		
L'Expansion	<b>1,2</b>	+ 23,9%	0,9	+ 36,4%	0,7	+ 37,9%	0,5
L'Entreprise	<b>0,5</b>	- 12,5%	0,6	- 22,0%	0,8	+ 47,2%	0,5
Votreargent	<b>0,5</b>	+ 74,9%	0,3	- 27,3%	0,4	+ 93,2%	0,2

**Knack.be**  
Nieuws, opinie en discussie

**Koning Albert zegt nee tegen verkiezingen**  
Koning Albert wil geen verkiezingen om uit de politieke impasse te geraken. "Dat zo hun plan maar trekken", zijn 11 leden.

**Legertop schiet op De Crem: desastreus en ongelooftwaardig**  
Een interne nota die circuleert bij de top van het Belgisch leger haalt verontwaardiging teweeg. De nota is geschreven door luitenant-kolonel Pieter De Crem (CDVA) "Desastreus. Ongeloofwaardig".

**Foto Osama bin Laden wordt niet vrijgegeven**

**Trends.be**  
Toute l'actualité économique, interrogée en temps réel

**Nouveau coup de blues des ménages américains**  
L'économie de la Confédération des ménages étudie la fragilité de la reprise cette semaine. Le ministère de l'Énergie et du Climat a également affiché l'analyse de Dauphin Mathez.

**Carrefour: une trentaine de magasins à l'arrêt pour sacrifier les humains**  
General Motors finalement contraint de sacrifier les humains

**Les studios Abbey Road "monument historique", un coup dur pour EMI?**  
Les studios sur les Beatles et les Pink Floyd sont dans l'impasse. Ils ont été achetés par le gouvernement britannique afin de garantir leur protection. Pour préserver le patrimoine, le groupe EMI pourrait le faire payer.

**Weekend.be**  
Le meilleur du quotidien

**Catwalk weekend**  
Catwalk weekend

**H&M crée une gamme de soins biologiques**  
H&M lance une ligne de soins bio pour l'automne. La marque a choisi d'associer ses vêtements à des produits de beauté.

**Nikon COOLPIX S33**  
La COOLPIX S33 offre à la fois la qualité et la légèreté de la caméra compacte.

# FINANCIAL CALENDAR

**18/08/2011**

**Publication of 1H 2011 results**

07:30 : press release on website  
11:00 : press conference (Zellik)  
13:00 : meeting analysts (Zellik)

**18/11/2011**

**Interim declaration - Q3 2011**

17:45 : press release on website

**19/03/2012**

**Publication of full year 2011 results**

07:30 : press release on website  
11:00 : press conference (Zellik)  
13:00 : meeting analysts (Zellik)

**20/03/2012**

11:00 : press conference (Paris)  
13:00 : meeting analysts (Paris)

# Rik De Nolf

*Chief Executive Officer*

# Roularta Media Group



## Forecast

Roularta  
Media Group



## Questions & Answers

## Contact

**Roularta Media Group is pleased  
to answer all your questions.**

### **Jan Staelens (CFO)**

051/266 326

[jan.staelens@roularta.be](mailto:jan.staelens@roularta.be)

### **Rik De Nolf (CEO)**

051/266 323

[rik.de.nolf@roularta.be](mailto:rik.de.nolf@roularta.be)